

ANDREW M. PERLMAN
Suffolk University Law School
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**ACADEMIC
EMPLOYMENT**

SUFFOLK UNIVERSITY LAW SCHOOL, Boston, MA Fall 2001-Present
Dean (August 2015-present)
Professor of Law (2001-present)
Inaugural Director, [*Institute on Legal Innovation & Technology*](#) (2013-15)
Inaugural Director, [*Legal Innovation and Technology Concentration*](#) (2013-15)

BOSTON UNIVERSITY SCHOOL OF LAW, Boston, MA
Visiting Professor (spring 2009)

COLUMBIA LAW SCHOOL, New York, NY Fall 1999-Summer 2001
Associate-in-Law

- Taught legal research and writing
- Full scholarship to pursue LL.M

HARVARD COLLEGE, Cambridge, MA Fall 1994, Fall 1995
Teaching Fellow

- Taught small sections of larger courses in Civil Liberties (Fall 1995) and Moral Reasoning: Justice (Fall 1994)
- Awarded Derek Bok Center Certificate for Distinction in Teaching for the Civil Liberties course

EDUCATION

COLUMBIA LAW SCHOOL, LL.M., May 2001
Honors: Appointed as an Associate-in-Law

HARVARD LAW SCHOOL, J.D., June 1996
Honors: *cum laude*

YALE COLLEGE, B.A. in Ethics, Politics, and Economics, May 1993
Honors: *magna cum laude*
Phi Beta Kappa
Distinction in the Major

PUBLICATIONS

Books or Book Contributions

The Role of Bar Associations in the Emerging Legal Marketplace, LEADERS IN LEGAL BUSINESS (Association of International Law Firms Network) (2018) (with Janet Jackson)

CIVIL PROCEDURE: A COURSEBOOK (with Joseph W. Glannon & Peter Raven-Hansen) (Aspen 3d ed. 2017)

CIVIL PROCEDURE: RULES, STATUTES, AND OTHER MATERIALS (with Joseph W. Glannon & Peter Raven-Hansen) (Aspen) (annually updated)

REGULATION OF LAWYERS: STATUTES AND STANDARDS (with Stephen Gillers and Roy D.

Simon) (Aspen) (annually updated; added as co-author in 2009)

Remedying Law's Partiality Through Social Science, essay appearing in IDEOLOGY, PSYCHOLOGY, AND LAW (Oxford Univ. Press 2012) (Jon Hanson, ed.)

Articles and Essays

The Public's Unmet Need for Legal Services & What Law Schools Can Do about It, DAEDALUS Winter 2019, Vol. 148, No. 1, pp. __ to __.

Foreword, Celebrating 50 Years, 50 SUFFOLK U. L. REV. 385 (2017)

Towards the Law of Legal Services, 37 CARDOZO L. REV. 49 (2015)

A Behavioral Theory of Legal Ethics, 90 IND. L. J. 1639 (2015)

The Parallel Rules of Professional Conduct in Civil Litigation, 79 FORDHAM L. REV. 1965 (2011)

The Legal Ethics of Metadata Mining, 43 AKRON L. REV. 785 (2010)

The Silliest Rule of Professional Conduct: Rule 5.2(b), 19 PROF. LAWYER (NO. 3) 14 (2009)

Unethical Obedience by Subordinate Attorneys: Lessons from Social Psychology, 36 HOFSTRA L. REV. 451 (2007)

Moving Beyond Zeal in the Rulemaking Process: A Reply to Professor Monroe Freedman, 14 GEO. MASON L. REV. 187 (2006)

Untangling Ethics Theory from Attorney Conduct Rules: The Case of Inadvertent Disclosures, 13 GEO. MASON L. REV. 767 (2005)

A Bar Against Competition: The Unconstitutionality of Admission Rules for Out-of-State Lawyers, 18 GEO. J. LEGAL ETHICS 135 (2004)

Toward a Unified Theory of Professional Regulation, 55 FLA. L. REV. 977 (2003)

A Career Choice Critique of Legal Ethics Theory, 31 SETON HALL L. REV. 829 (2001)

Public Accommodation Laws and the Dual Nature of the Freedom of Association, 8 GEO. MASON U. CIV. RTS. L. J. 111 (1998)

Other Written Works

Blog Contributor, www.legalethicsforum.com (2003 – present) (named three times by the American Bar Association Magazine as one of the top 100 law related blogs in the country)

Janet Jackson & Andrew Perlman, *The ABA Center for Innovation Drives Originality and Access*, Law Practice Magazine (March/April 2017)

Online Symposium, Prawfsblawg.com, February 2017:

[Predicting the Future of Legal Services](#)

[Legal Education in the 21st Century](#)

[Towards the Law of Legal Services](#)

Collected in [Reflections on the Future of Legal Services](#)

“Thinking Like a Lawyer” in the 21st Century, Practice Innovations, Vol. 17, No. 1, p. 1 (2016) (co-authored with Gabriel Teninbaum)

The 21st Century Lawyer’s Evolving Ethical Duty of Competence, ABA Professional Lawyers, Vol. 22, No. 4 (2014)

Protecting Client Confidences in a Digital Age: The Case of the NSA, JURIST - Forum, Mar. 04, 2014, <http://jurist.org/forum/2014/03/andrew-perlman-client-confidences.php>

[Innovation in Legal Education](#), Law Practice Today (monthly magazine of the American Bar Association’s Law Practice Management Section) (January 2014)

A Survey of Professional Responsibility Courses at American Law Schools in 2009, available at <http://www.legalethicsforum.com/blog/2009/06/survey-of-pr-courses-nationwide.html> (2009) (co-authored with Margaret Raymond and Laurel Terry).

Ethics and Professionalism in the Digital Age, 60 MERCER L. REV. 927, 956-82 (2009) (published transcript of panel presentation on legal ethics issues associated with metadata)

Post-Trial Juror Contact in Massachusetts: A History, Some Problems, and a Proposal for Reform, Mass. Bar. Inst. Section Review, vol. II, no. 1, at 28-30 (winter 2009)

Opinion-Editorial, *The Torture Memos: Lessons for All of Us*, NAT’L L. J. (May 5, 2008)

**OTHER LEGAL
EXPERIENCE**

SCHIFF HARDIN, Chicago, IL

Litigation Associate

Summer 1995; Fall 1997-Summer 1999

UNITED STATES DISTRICT COURT, Chicago, IL

Law Clerk to the Honorable Suzanne B. Conlon

1996-1997

HILL & BARLOW, Boston, MA

Summer Associate

Summer 1995

AMERICAN CIVIL LIBERTIES UNION, New York, NY

Summer Fellow

Summer 1994

**PROFESSIONAL
ACTIVITIES**

Special Advisor, American Bar Association Center for Innovation (August 2018-present)

Member, Project Committee, American Academy of Arts and Sciences project, Making Justice Accessible: Designing Legal Services for the 21st Century (2018)

Chair, Governing Council, American Bar Association Center for Innovation (August 2016-August 2018)

Vice Chair, American Bar Association Commission on the Future of Legal Services (August 2014-August 2016)

Chair, Alternative Paths to Licensure Sub-Committee of the Massachusetts Supreme Judicial Court's Uniform Bar Examination Committee (2015-16)

Chair, Professional Responsibility Section of the Association of American Law Schools (January 2014-January 2015 term); Secretary (January 2013-January 2014 term)

Chief Reporter, American Bar Association Commission on Ethics 20/20 (February 2011-February 2013); Reporter (February 2010-February 2011)

Member, Massachusetts Supreme Judicial Court's Standing Advisory Committee on the Rules of Professional Conduct (2009-present)

Editorial Board Member of *The Ethical Business Lawyer*, the Newsletter of the Professional Responsibility Committee of the American Bar Association's Business Law Section (2012-present)

Selection Committee, Fred C. Zacharias Memorial Prize for Scholarship in Professional Responsibility (2012-present)

Publications Board Member, American Bar Association's Center for Professional Responsibility (review submissions to the Center's Professional Lawyer publication, which focuses on issues related to professional responsibility) (2011-present)

Executive Committee of the Professional Responsibility Section of the Association of American Law Schools (2008-2011)

Chair, Jury Access Sub-Committee of the Judicial Administration Section Council, Massachusetts Bar Association (2006-09) (coordinated an effort to seek clarification or modification of Rule 3.5, which governs attorney contact with jurors after trial)

Member, Massachusetts Jury Communications Task Force (examined whether there is a need to revise Massachusetts Rule of Professional Conduct 3.5) (2006)

Part of a small team of lawyers who represented a death row inmate in state and federal post-conviction proceedings in Alabama (1999-2011)

HONORS 2015 Fastcase 50 Winner (“honoring the law’s smartest, most courageous innovators, techies, visionaries, and leaders”)

Fellow, College of Law Practice Management (inducted October 2014)

FACULTY SERVICE Director, Institute on Legal Innovation and Technology (2013-2015)

Director, Legal Innovation and Technology Concentration (2013-2015)

Member, Law School Strategic Planning Committee (2013) (appointed by the Dean to work with an outside consultant to develop the Law School’s strategic plan)

Co-Chair, Curriculum Committee (oversaw review of first year curriculum) (2011-12)

Co-Chair, Law School Self-Study & Strategic Planning Committee (coordinated the law school’s self-study and strategic planning process in preparation for a site inspection of the law school by the American Bar Association and Association of American Law Schools) (2009-2011)

Previously served as Chair of the Legal Practice Skills Policy/Academic Support Committee and the Appointments Sub-Committee for Lateral Hiring

MEDIA Quoted in numerous publications, such as the New York Times, Washington Post, Chicago Tribune, USA Today, Los Angeles Times, and Boston Globe. Appeared as a commentator concerning legal ethics issues on WBZ (CBS News in Boston) and New England Cable News.

PRESENTATIONS **Legal Innovation and Technology**
(since 2013)

Presenter, *Training the Next Generation of Lawyers*, MIT Workshop on AI, Blockchain, and the Future of the Legal Profession, Cambridge, MA, October 31, 2018

Panelist, *MCLE's 50th Anniversary Program - Panel on the Future of the Profession*, Boston, MA, October 17, 2018

Panelist, *Leading Innovative Legal-Technology and Interdisciplinary Initiatives in Law Schools*, 2018 Society of American Law Teachers Teaching Conference, Penn State Law School, University Park, PA, October 5, 2018 (appeared virtually)

Presenter, *The Future of the Legal Profession, Conference on AI, Innovation, and Technology*, Santiago, Chile, June 15, 2018

Inaugural Lecture, *The Future of the Legal Profession, Latam Legal Management Program*, Universidad Católica de Valparaíso, Valparaíso, Chile, June 14, 2018

Panelist, *Market-Based and Technological Threats to the Rule of Law*, Northeastern School of Public Policy & Urban Affairs, March 28, 2018

Presenter, *The Future of Legal Education*, BYU Law School, Provo, Utah, February 5, 2018

Presenter, *The Future of Legal Services*, Florida Bar Association Board of Governors Annual Meeting, October, 6, 2017

Presenter, *The Future of Legal Education*, Southwestern Law School, Los Angeles, CA, September 7, 2017

Panelist, *Artificial Intelligence and the Practice of Law*, Rhode Island Bar Association Annual Meeting, Providence, RI, June 15, 2017

Panelist, *CLOC's Magna Carta for the Corporate Legal Services Industry*, Corporate Legal Operations Consortium Annual Meeting, Las Vegas, NV, May 10, 2017

Presenter, *An Update on the ABA Center for Innovation*, Legal Services Corporation Board Meeting, Washington, D.C., April 25, 2017

Keynote Address, *The Future of the Legal Profession: Innovation, Technology, and Regulation*, Matrimonial Summit, Hofstra Law, Hempstead, NY, March 10, 2017

Presenter, Legal Ethics Roundtable, *The Future of the Legal Profession: Innovation, Technology, and Regulation*, New York, NY, March 9, 2017

Howard Lichtenstein Distinguished Legal Ethics Lecture, *The Future of the Legal Profession: Innovation, Technology, and Regulation*, Hofstra Law, Hempstead, NY, March 9, 2017

Panelist, *Technology—Artificial Intelligence and Evolving Technology: Do you Know Whether your Professional Responsibility Has Changed?*, National Conference of Bar Presidents, Miami, FL, February 3, 2017

Panelist, *The Future is Now: Alternative Legal Services & Regulatory Barriers to Innovation*, Association of Professional Responsibility Lawyers Meeting, Miami, FL, February 3, 2017

Presenter, *The 21st Century Lawyer*, 2016 DRI Annual Meeting, Boston, MA, October 22, 2016

Panelist, *Update on the Center for Innovation*, Center for Professional Responsibility Leadership Conference, Chicago, IL, October, 21, 2016

Panelist, *Presentation of the Final Report of the ABA Commission on the Future of Legal Services*, ABA Annual Meeting, San Francisco, CA, August 6, 2016

Keynote, *The Future of Law Practice*, Connecticut Bar Association Young Lawyers Division Annual Meeting, Mystic, CT, June 24, 2016

Panelist, *The Future of Law Practice*, Connecticut Bar Association Annual Meeting, Hartford, CT, June 13, 2016

Panelist, *Technology's Impact on the Global Legal Services Marketplace and the Role of Regulation*, Best Lawyers Advisory Board Meeting, New York, NY, May 12, 2016

Panelist, *Future Forward: Change, Transformation and the Mid-Career Lawyer*, ABA Section of International Law, New York, NY, April 14, 2016

Panelist, *Staying Ahead of the Game: Aiming for the Future of the Profession*, New Hampshire Bar Association Annual Meeting, March 4, 2016

Panelist, *An Update on the ABA Commission on the Future of Legal Services*, Association of American Law School Annual Meeting, January 9, 2016

Presenter, New England Legal Marketing Association, Boston, MA October 27, 2015

Panelist, *The Regulation of those "Other" Legal Service Providers and the Impact of North Carolina State Board of Dental Examiners v. FTC*, National Organization of Bar Counsel, Chicago, IL, July 30, 2015

Presenter, *The Future of Legal Services*, Summit of the Florida Bar, Florida Supreme Court, and Florida Board of Bar Examiners, Boca Raton, FL, June 23, 2015

Presenter, *The Technologically Competent 21st Century Lawyer*, Practice Group Professionals' Roundtable Meeting, Boston, MA, June 4, 2015

Plenary Presentation, *Technology and the Delivery of Legal Services*, North Carolina Bar Association Convocation on the Future of Legal Services, May 27, 2013

Presenter, *Innovation in Legal Education*, National Summit on Innovation in Legal Services, Stanford University, Palo Alto, CA, May 2, 2015

Plenary Panel, *I'm a Lawyer, Not a Techie! Examining the 21st Century Lawyer's Evolving Ethical Duty of Competence*, ABA TechShow, Chicago, Illinois, April 18, 2015
Moderator, *Cutting In-House Legal Spend Through Contract Automation*, Suffolk University Law School, March 19, 2015

Panelist, *The Legal Tech Audit and Beyond*, National Association for Law Placement Webinar, February 26, 2015

Panelist, *The 21st Century Lawyer: Utilizing Technology Competence as a Marketing Tool*, Law Office Management Assistance Program Webinar, February 25, 2015

Panelist, *Attorney Productivity and Technical Competence*, Professional Legal Trainers Group, New York, NY, November 14, 2014

Panelist, *The ABA Commission on the Future of Legal Services*, ABA Center for

Professional Responsibility Fall Leadership Meeting, October 24, 2014

Presenter, *Disruption in Legal Education: Suffolk Law School at the Vanguard*, College of Law Practice Management Futures Conference, Boston, MA, October 16, 2014

Panelist, *The Legal Industry Inflection Point: The Time for Innovation Is Now!*, International Legal Technology Association, Nashville, TN, August 20, 2014

Panelist, *The Low Tech Lawyer's Guide to Ethical Competence in a Digital Age*, American Bar Association Annual Meeting Showcase CLE, Boston, MA, August 9, 2014

Presenter, *The Ethical Use of Evolving Technologies*, Massachusetts Continuing Legal Education, Boston, MA, July 10, 2014

Presenter, *Effective Legal Language*, MIT Legal Hackathon, Cambridge, MA, June 14, 2014

Keynote Address, *Future Law*, Legal Week Strategic Technology Forum, Fiuggi, Italy, June 11, 2014

Presenter, *The Technologically Competent 21st Century Lawyer*, Richard Herrmann Technology Inn of Court, Wilmington, Delaware (appeared virtually), May 13, 2014,

Presenter, *The Suffolk/Flaherty Legal Tech Audit*, Legal Leaders Podcast, April 2, 2014

Presenter, *Using and Teaching Technology in the Legal Writing Classroom: New Ideas and Innovations*, Legal Writing Institute, Boston, MA, December 6, 2013

Panelist, *The Suffolk/Flaherty Technology Audit: Is Your Firm Ready?*, C4CM Webinar, December 5, 2013

Presenter, *The Competent 21st Century Legal Professional*, Boston E-Discovery Summit, Boston, MA, December 3, 2013

Panelist, *ABA Webinar – Am I Competent? The Ethical Use of Evolving Technologies*, American Bar Association Continuing Legal Education, October 25, 2013

Guest, *Technology Audits for Your Firm – By Your Clients!*, The Legal Talk Network, The Digital Edge, recorded on October 2, 2013

Presenter, *Technology in the Practice of Law: Leveraging it Effectively and Ethically*, Suffolk University Law School Alumni Weekend, Boston, MA, September 28, 2013

Panelist, *Technology and Outsourcing*, ABA Journal Podcast, recorded on September 16, 2013

Moderator, *Tech Enhanced Legal Services*, Boston Legal Innovation Meetup, Boston, MA, July 18, 2013

Moderator, *Tomorrow's Lawyers*, Inaugural Event for Suffolk's Institute on Law Practice Technology and Innovation, Boston, MA, April 18, 2013

Legal Ethics/Professional Services Regulation (general)

Presenter, *The Legal Ethics of Cybersecurity*, College of Law Practice Management Annual Conference, Boston, MA, October 26, 2018

Presenter, *Cutting-Edge Issues in Legal Ethics*, NAACP-LDF Civil Rights Training Institute, Leesburg, VA, October 19, 2018

Panelist, *Hot Topics in Ethics Opinions*, National Organization of Bar Counsel, Chicago, IL, August 3, 2018

Moderator, *Cutting-Edge Issues for Regulatory Counsel*, National Organization of Bar Counsel, Vancouver, Canada, February 2, 2018

Panelist, *Burns Center Symposium: Gillian Hadfield's Rules for a Flat World*, Cardozo Law School, New York, NY, October 30, 2017

Presenter, *International Regulatory Environment: Reform of Model Rules of Professional Conduct and Cross Border Regulation*, ABA General Counsel Roundtable, New York, NY, August 8, 2017

Moderator, *Regulating the Delivery of Legal Services in the 21st Century*, Conference of Chief Justices Roundtable, Washington, DC, November 17, 2016

Panelist, *Multijurisdictional and Virtual Practice Revisited: Ethics, Techniques & Developments in the Field*, Association of Corporate Counsel, San Francisco, CA, October 18, 2016

Panelist, *What ABA Rule Changes and Outside Counsel Audits Mean for Attorney Training*, International Legal Technology Association, Nashville, TN, August 21, 2014

Presenter, *The ABA Commission on Ethics 20/20: Nonlawyer Ownership of Law Firms*, New York City Bar Association's Committee on International Legal Practice, New York, NY, March 27, 2014

Panelist, *Legal Ethics and Social Media*, Social Media and the Law, Charleston, SC, January 31, 2014

Presenter, *The Competent 21st Century Legal Professional*, The Law Librarian Association of Greater New York Annual Conference, New York, NY, January 14, 2014

Panelist, *Does Non-Lawyer Ownership of “Law Firms” Enhance Client Services?*, International Bar Association Annual Conference, Boston, MA, October 7, 2013

Presenter, *The Legal Ethics of Social Media*, West Virginia University College of Law, West Virginia Continuing Legal Education Program, Morgantown, WV, August 31, 2013

Presenter, *Legal Ethics in a Digital and Global Age: The New Amendments to the ABA Model Rules of Professional Conduct and Related Policies*, West Virginia University College of Law, West Virginia Continuing Legal Education Program, Morgantown, WV, August 30, 2013

Panelist, *Regulating the Legal Profession in a Time of Change: Do Ethics Rules or Marketplace Realities Govern New Behavioral Norms (and does it matter)?*, University of Akron School of Law, Akron, OH, April 5, 2013

Legal Ethics and Social Psychology

Moderator, *Behavioral Legal Ethics*, ABA National Conference on Professional Responsibility, Denver, CO, May 28, 2015

Panelist, *Psychology of Legal Ethics*, UNLV Law School’s Conference on Psychology and Lawyering, Las Vegas, NV, February 21, 2014

Presenter, *A Behavioral Theory of Legal Ethics*, St. John’s Law School, New York, NY, January 13, 2014

Panelist, *Ethics and the Obedience Research*, 2013 Obedience to Authority Conference, Bracebridge, Canada, August 7, 2013

Presenter, *Social Psychology and Legal Ethics: Why Good Lawyers Do Bad Things*, In-House Counsel Institute, Louisville, Kentucky, June 27, 2013

Presenter, *Behavioral Legal Ethics*, Albany Law School, Albany, NY, February 27, 2013

Other Presentations

Panelist, *Race and Boston Law: How Can We Fix Our Image and Our Reality?*, Association of Corporate Counsel, Northeast Chapter, Boston, MA, November 8, 2018

Panelist, *Law Firms’ Responsibility to Contribute to Society and the Rule of Law*, Thomson Reuters Legal Executive Institute, New York, NY, October 13, 2017

Panelist, *Annual Report on the Developments in the Business & Profession of Law*, Thomson Reuters Legal Executive Institute, New York, NY, October 12, 2017

Panelist, *Supporting Pathways to the Profession*, National Conference of Bar Presidents,

New York, NY, August 11, 2017

Keynote, *South Carolina Access to Justice Commission Summit on Meaningful Access to Justice for All*, Columbia, SC, October 24, 2016

Panelist, *Building Public Trust & Confidence: Economic Considerations*, Intercourt Conference, Asheville, NC, September 30, 2016

Panelist, *Access to Legal Services: Creating Solutions, One Step at a Time*, National Conference of Bar Presidents, San Diego, CA, February 6, 2016

Presenter, *Improving Access to Justice through Technology and Regulatory Innovation*, North Carolina Commission on the Administration of Law and Justice, Raleigh, North Carolina, December 1, 2015

Presenter for in-house continuing legal education programs at local, national, and international law firms

BAR MEMBER Illinois (1996-2008) (retired as of January 1, 2009); Massachusetts (since 2008)